

4. CASE STUDY

Introduction

1. The preceding section of this document dealt with the structure and functioning of the model. In this section, screen-shot extracts will be given to show how actual numbers flow through the model.
2. In order to calculate the LRIC of each service, the model performs a series of iterations that simulates the following:
 - 1) Initially the model calculates the total costs of each network element for a given set of input cost assumptions, input technical assumptions and original input demand volumes.
 - 2) Removes the service volumes of each service one at a time
 - 3) Upon removal of each service volume, it recalculates new total costs of each network element for the given set of input cost assumptions, input technical assumptions and the reduced input demand volumes.
 - 4) It subtracts the new total cost from the original total costs to produce the pure LRIC associated with each service.
 - 5) It identifies the increment specific fixed costs (ISFCs) and network-wide common costs (FCCs) and marks up the pure LRIC to produce , D-LRIC and full LRIC for each service
 - 6) The output after each iteration is posted to the 'BU Output' sheet.
3. The following case study provides calculation steps, intermediate outputs and final outputs to demonstrate how the model determines the Pure LRIC for the Residential Access service
4. In order to make the presentation of results clearer, we have chosen to simplify that reporting somewhat. The simplifications are that
 - a. we look at the direct capital costs GRC and annualized cost elements of the LRIC and leave out network opex and indirect capex derived from expense factors.
 - b. we explicitly trace through the impact on two network elements--line-sensitive MGs and the DP/dropwire component of the access network). However, the impacts on all network elements appear at the end of the case study.

- c. We produce demonstrate the calculation of the Pure LRIC values only in summary fashion as drilling down would require case studies of additional services.
5. Again, we have made these simplifications to facilitate presentation. Upon request we will be happy to provide a more detail demonstration of the Model.
6. This case study is for instructional purposes only and therefore costs and volume numbers presented in this case study may not be consistent with those submitted in the actual model and may not be representative of what C&W Cayman or other operators face.

The Starting Point

7. For this case study we have assumed that the number of lines served by the fixed network operator totals 21,500. We also assume that there are 8,000 business lines, and 13,500 residential access lines. This is captured in the *Volume Input for TD Sheet* and shown in the Extract 1 below.
8. The *Routing factors Input Sheet* is a key input to the model that captures the extent to which each Network Element is used by each service. From this the components of the LRIC for residential access will be the line-sensitive components of the MGs and various components of the access network. This is captured in Extract 2 below.
9. For the MG calculations and consistent with the scorched node methodology, the starting point is a list of all locations of C&W Cayman Remote Switching units (RSUs) and the installed line capacity. This input is captured in the *MG Dimensions Sheet* shown in Extract 3 below. Given the advent of hurricane Ivan the maximum capacity of pre and post Ivan is taken.

Based on the *MG Dimensions Sheet* inputs, the *MG Calculations Sheet* gives the locations and the associated costs of each MG as shown below in Extract 4.

10. The volume driver column is calculated by scaling the current installed lines for each RSU by the lines volume driver using the formula:

$$10.1 \text{ Volume Driver for each MG} = \text{Installed lines} * \text{Dimensioned Demand} / \text{total installed lines max point}$$

11. The MG cost for each node is then calculated in the total cost per MG column via the following formula:

$$\text{Cost} = (\text{Volume Driver} / \text{MG fill ratio}) * \text{MG cost per port} + \text{Fixed Cost per MG}$$

12. With respect to the fixed vs. variable cost, we note that, although most of the MG costs vary by the number of access lines, there remain some costs which are fixed. The break-down between fixed and variable comes from the “MG analysis” sheet. We have assumed that the proportion of MG fixed cost is 2.6% of the total. Thus total variable line related costs, in this example, is \$764,224.
13. This figure appears in the *NGN Costs Sheet*, column ‘G’, which in turn is used to derive GRC and depreciation by network element. We note that, in addition to the relevant equipment costs, a “management system” component (\$13,379) enters the line-sensitive MG costs. See Extract 5 below.
14. Please note that, for the purposes of this case study we have assumed a WACC of 10.52%.
15. The resulting depreciation and GRC are carried over to the *Cost Summary and Mapping Sheet*. See Extract 6 below.
16. Similarly, we can trace the impact on the DP/dropwires/NIDs. Working backwards this time, we see in the *Cost Summary and Mapping Sheet* above, that the annualized cost and GRC associated with DP/dropwires is \$829,762 and \$4,986,598 respectively. These figures are determined in the *Access Cost Sheet*. See Extract 7 below.
17. Working backwards we see that the Access Cost figures originated from the *Cost Assumptions Sheet* shown in Extract 8 below.

Calculating BU LRIC

18. The following steps describe the calculation process involved in computing the LRIC for the Residential Access service. We will follow the two network elements identified above--the line sensitive component of the MG (or concentrator) and DPs/dropwires--and observe changes in those elements after the Residential Access service is eliminated. Other network elements are impacted by a change in the residential access line volumes as well, but to ease the presentation we will just track the MG and DP/dropwire/NID costs. However, we show the calculation of the comprehensive set of impacts at the end of the case study.
19. In calculating the incremental cost of residential access line, we first set the volume of the service to zero using the *Scenario Volume Sheet*.
20. The reduction in the access line volume carries through to the *Demand Calculation Sheet* to the various network elements. See Extract 9 below.

21. This drop in 13,500 PSTN Access residential lines lowers the variable MG element cost to \$677,126 as shown in 'MG Calculations' sheet, cell F76.
22. The annualized cost is reduced from \$494,096 (sum of cells G42 and G43 in NGN Cost sheet) down to \$188,653 and the GRC falls from \$1,848,394 to \$705,745 (sum of cells G35 and G37 in NGN Cost sheet). The differences between the GRC and annualized costs before and after zero-ing out the residential access service volume are the components of the Long Run Incremental Costs. For Residential access the LRIC GRC is \$1,142,650 (subtract 1,848,394 - 705,745) and the annualized LRIC cost is \$305,443 (subtract 494,096 – 188,653). These LRIC results are shown in the 'BU Output' sheet, column D, rows 35 and 36.

| MG-line sensitive plus | Before | After | LRIC |
|------------------------|-----------|---------|-----------|
| Annualised Cost | 494,096 | 188,653 | 305,443 |
| GRC | 1,848,394 | 705,745 | 1,142,650 |

23. Similarly, the DP/dropwire/NID elements' annualized cost moves from \$829,762 down to \$327,665 and GRC moves from \$4,986,598 down to \$1,969,159. This is shown in the 'Access Costs' sheet, column C, cell C118 for annualized cost and cell C110 for the GRC.
24. To give a flavour of the other impacts, in the table below we present the GRC results from all the elements of the Access network (whether they are impacted or not).

| | Original GRC | Reduced GRC | Reference |
|-----------------|-------------------|-------------------|--|
| Access ducting | 44,941,980 | 44,941,980 | Cost Summary & Mapping sheet, cell D34 |
| DPs, Dropwires | 4,986,598 | 1,969,159 | Cost Summary & Mapping sheet, cell K28 |
| Access Cable | 4,276,462 | 4,276,462 | Cost Summary & Mapping sheet, cell C28 |
| Access joints | 22,903,966 | 22,903,966 | Cost Summary & Mapping sheet, cell D28 |
| Access manholes | 3,691,200 | 3,691,200 | Cost Summary & Mapping sheet, cell G28 |
| TOTAL | 80,800,206 | 77,782,767 | |

GRC LRIC Local Loop $80,800,206 - 77,782,767 = 3,017,439$

25. Pulling all these elements together, we get the total bottom-up pure LRIC for the access service. These results are seen in the BU Output sheet, column D, rows 35, 36, 38 and 39.

Summary BU pure LRIC results for PSTN Access Residential service

WACC 10.52%
Volume - lines 13,500

| A | B | C |
|------------------------|--------------------|-------------------------------|
| Network Element | LRIC value – GRC | LRIC value – Annualised Costs |
| 400-PSTN Access | \$3,017,439 | \$ 502,097 |
| 400-MG line sensitive | \$1,142,650 | \$ 305,443 |
| TOTAL PURE LRIC | \$4,160,089 | \$ 807,540 |

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| | B | C | D | E | F | G | H | I | J | K | L |
|----|---|---------|----------------|----------------|------------------|-------------|----------------|---|---|---|----------|
| | Service | Volumes | Volume - Calls | Volume - Lines | Volume - Minutes | Volume - 2M | Volume - Other | | | | Contents |
| 1 | Service | | | | | | | | | | |
| 2 | 900-ADSL RETAIL | | 0 | 6,750 | 900,000 | 3,375 | 0.00 | | | | |
| 3 | 900-ADSL WHOLESALE | | 0 | 675 | 0 | 0 | 0.00 | | | | |
| 4 | 900-CARDS | | 0 | 0 | 0 | 0 | 0.00 | | | | |
| 5 | 900-DIAL UP INTERNET USAGE | | 246,375 | 675 | 7,247,504 | 1 | 0.00 | | | | |
| 6 | 900-DIRECT CONNECT | | 0 | 50 | 21,674 | 25 | 0.00 | | | | |
| 7 | 900-DOMESTIC DQ RETAIL | | 1,290,000 | 0 | 1,258,208 | 0 | 0.00 | | | | |
| 8 | 900-DOMESTIC DQ WHOLESALE | | 645,000 | 0 | 629,104 | 0 | 0.00 | | | | |
| 9 | 900-DOMESTIC LEASED CIRCUITS RETAIL | | 0 | 400 | 4,882,410 | 200 | 0.00 | | | | |
| 10 | 900-DOMESTIC LEASED CIRCUITS WHOLESALE | | 0 | 140 | 803,700 | 35 | 0.00 | | | | |
| 11 | 900-DOMESTIC TRANSIT | | 70,367,212 | 0 | 84,977,248 | 0 | 0.00 | | | | |
| 12 | 900-EMERGENCY SERVICES RETAIL | | 1,075 | 0 | 1,075 | 0 | 0.00 | | | | |
| 13 | 900-EMERGENCY SERVICES WHOLESALE | | 538 | 0 | 538 | 0 | 0.00 | | | | |
| 14 | 900-FIXED CALL TO C&W MOBILE | | 9,196,552 | 0 | 20,362,436 | 0 | 0.00 | | | | |
| 15 | 900-FIXED CALL TO OTHER MOBILE | | 4,891,000 | 0 | 11,572,268 | 0 | 0.00 | | | | |
| 16 | 900-FIXED INTERNATIONAL INCOMING | | 8,174,101 | 0 | 17,116,527 | 0 | 0.00 | | | | |
| 17 | 900-FIXED INTERNATIONAL OUTGOING | | 4,562,500 | 0 | 21,346,751 | 0 | 0.00 | | | | |
| 18 | 900-FIXED VOICEMAIL RETAIL | | 2,958,017 | 6,407 | 1,185,495 | 0 | 0.00 | | | | |
| 19 | 900-INTERNATIONAL DQ RETAIL | | 258,000 | 0 | 258,000 | 0 | 0.00 | | | | |
| 20 | 900-INTERNATIONAL DQ WHOLESALE | | 129,000 | 0 | 129,000 | 0 | 0.00 | | | | |
| 21 | 900-INTERNATIONAL FRAME RELAY RETAIL | | 0 | 44 | 315,855 | 7 | 0.00 | | | | |
| 22 | 900-INTERNATIONAL FRAME RELAY WHOLESALE | | 0 | 10 | 45,270 | 3 | 0.00 | | | | |
| 23 | 900-INTERNATIONAL LEASED CIRCUITS RETAIL | | 0 | 17 | 157,500 | 4 | 0.00 | | | | |
| 24 | 900-INTERNATIONAL LEASED CIRCUITS WHOLESALE | | 0 | 0 | 0 | 0 | 0.00 | | | | |
| 25 | 900-INTERNATIONAL PAYPHONE | | 98,550 | 0 | 492,750 | 0 | 0.00 | | | | |
| 26 | 900-ISDN ACCESS RETAIL | | 0 | 80 | 3,802 | 0 | 0.00 | | | | |
| 27 | 900-NATIONAL PAYPHONE | | 2,779 | 270 | 11,881 | 0 | 0.00 | | | | |
| 28 | 900-OPERATOR ASSISTANCE | | 516,000 | 0 | 1,342,462 | 0 | 0.00 | | | | |
| 29 | 900-PSTN ACCESS BUS | | 0 | 8,000 | 0 | 0 | 0.00 | | | | |
| 30 | 900-PSTN ACCESS RES | | 0 | 13,500 | 0 | 0 | 0.00 | | | | |
| 31 | 900-FIXED CALL to OLO | | 9,307,500 | 0 | 18,615,000 | 0 | 0.00 | | | | |
| 32 | 900-PSTN TERMINATION | | 13,705,631 | 0 | 28,048,149 | 0 | 0.00 | | | | |
| 33 | 900-NATIONAL CALL RETAIL | | 16,909,000 | 0 | 42,807,238 | 0 | 0.00 | | | | |
| 34 | 900-INTERNATIONAL TRANSIT from OLO | | 4,087,050 | 0 | 8,558,263 | 0 | 0.00 | | | | |
| 35 | 900-INTERNATIONAL TRANSIT to OLO | | 4,087,050 | 0 | 12,997,692 | 0 | 0.00 | | | | |
| 36 | 900-CPE | | 0 | 0 | 0 | 0 | 0.00 | | | | |
| 37 | End | | | | | | | | | | |

hypo Volume Input for TD Scenario Volumes Scenario Output FAC Output Cost Summary &

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Extract 1

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| | A | B | D | H | I | T | U | V |
|----|-------------|---|----------------------|------------------------|-----------------|-----------------------|-----------------------------------|---------------------------------|
| | Source: C&W | | 400-International Tx | 400-RSU line sensitive | 400-RSU-Host Tx | 400-Access Local Loop | 400-Interconnect billing platform | 400-Interconnect Specific Costs |
| | | | M | L | M | L | C | M |
| 1 | | | | | | | | |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | ADSL RETAIL | 1.00 | - | 1.00 | - | - | - |
| 5 | | ADSL WHOLESALE | 1.00 | - | 1.00 | - | - | - |
| 6 | | CARDS | - | - | - | - | - | - |
| 7 | | DIAL UP INTERNET USAGE | 1.00 | - | 1.00 | - | - | - |
| 8 | | DIRECT CONNECT | 1.00 | - | 1.00 | - | - | - |
| 9 | | DOMESTIC DQ RETAIL | - | - | 1.00 | - | - | - |
| 10 | | DOMESTIC DQ WHOLESALE | - | - | - | - | 1.00 | 1.00 |
| 11 | | DOMESTIC LEASED CIRCUITS RETAIL | - | - | 2.00 | 2.00 | - | - |
| 12 | | DOMESTIC LEASED CIRCUITS WHOLESALE | - | - | 2.00 | 2.00 | - | - |
| 13 | | DOMESTIC TRANSIT | - | - | - | - | - | - |
| 14 | | EMERGENCY SERVICES RETAIL | - | - | 1.48 | - | - | - |
| 15 | | EMERGENCY SERVICES WHOLESALE | - | - | - | - | 1.00 | 1.00 |
| 16 | | FIXED CALL TO C&W MOBILE | - | - | 1.00 | - | - | - |
| 17 | | FIXED CALL TO OTHER MOBILE | - | - | 1.00 | - | - | - |
| 18 | | FIXED INTERNATIONAL INCOMING | 1.00 | - | 1.00 | - | - | - |
| 19 | | FIXED INTERNATIONAL OUTGOING | 1.00 | - | 1.00 | - | - | - |
| 20 | | FIXED VOICEMAIL RETAIL | - | - | 1.00 | - | - | - |
| 21 | | INTERNATIONAL DQ RETAIL | - | - | 1.00 | - | - | - |
| 22 | | INTERNATIONAL DQ WHOLESALE | - | - | - | - | 1.00 | 1.00 |
| 23 | | INTERNATIONAL FRAME RELAY RETAIL | 1.00 | - | 1.00 | - | - | - |
| 24 | | INTERNATIONAL FRAME RELAY WHOLESALE | 1.00 | - | 1.00 | - | - | - |
| 25 | | INTERNATIONAL LEASED CIRCUITS RETAIL | 1.00 | - | - | - | - | - |
| 26 | | INTERNATIONAL LEASED CIRCUITS WHOLESALE | 1.00 | - | - | - | - | - |
| 27 | | INTERNATIONAL PAYPHONE | 1.00 | - | 1.00 | 1.00 | - | - |
| 28 | | ISDN ACCESS RETAIL | - | 1.00 | - | 1.00 | - | - |
| 29 | | NATIONAL PAYPHONE | - | - | 1.38 | - | - | - |
| 30 | | OPERATOR ASSISTANCE | - | - | 1.48 | - | - | - |
| 31 | | PSTN ACCESS BUS | - | 1.00 | - | 1.00 | - | - |
| 32 | | PSTN ACCESS RES | - | 1.00 | - | 1.00 | - | - |
| 33 | | FIXED CALL to OLO | - | - | 1.00 | - | 1.00 | 1.00 |
| 34 | | PSTN TERMINATION | - | - | 1.00 | - | 1.00 | 1.00 |
| 35 | | NATIONAL CALL RETAIL | - | - | 1.38 | - | - | - |
| 36 | | INTERNATIONAL TRANSIT from OLO | 1.00 | - | 1.00 | - | 1.00 | 1.00 |
| 37 | | INTERNATIONAL TRANSIT to OLO | 1.00 | - | 1.00 | - | 1.00 | 1.00 |
| 38 | | End | | | | | | |

Routing Factors Input / RF for TD / MG Analysis / Asset Lives / Demand Calculations / Data Capacity

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Extract 2

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| MG Dimensions (Existing Concentrator Locations) | | | | | | | | | | Contents | |
|---|------------------------|-----------------------|------|----------------------|------|----------------------------|--------------|--------------------|---|-----------|--|
| Source: C&W | | Pre - Ivan | | Post Ivan | | 2 1= Pre; 0 = Post; 2= max | | Max lines per MSAN | | 2048 | |
| | | # Subscribers at end | | # Subscribers at end | | | | | | | |
| | | September 2004 | | September 2005 | | | | | | | |
| | Remote | Type/Actual Equipment | | | | Location | Subscriber # | MGs | | % Traffic | |
| | Fort Street | AXE RLU/RSM | 1627 | | 1679 | Fort Street | 1679 | | 1 | 5% | |
| | GT Andy's Auto | Nortel NGN | 792 | | 778 | GT Andy's Auto | 792 | | 1 | 2% | |
| | GT Ansbacher House | AXE RLU/RSM | 0 | | 0 | GT Ansbacher Hous | 0 | | 0 | 0% | |
| | GT British American | AXE RLU/RSM | 11 | | 9 | GT British American | 11 | | 1 | 0% | |
| | GT Barclays Bank | AXE RLU/RSM | 188 | | 111 | GT Barclays Bank | 188 | | 1 | 1% | |
| | GT C.I.B.C | AXE RLU/RSM | 4 | | 4 | GT C.I.B.C | 4 | | 1 | 0% | |
| | GT Cayman National | AXE RLU/RSM | 125 | | 124 | GT Cayman National | 125 | | 1 | 0% | |
| | GT Capital Place | AXE RLU/RSM | 25 | | 20 | GT Capital Place | 25 | | 1 | 0% | |
| | GT Elizabethan Square | AXE RLU/RSM | 206 | | 220 | GT Elizabethan Squi | 220 | | 1 | 1% | |
| | GT Fairbanks Road | AXE RLU/RSM | 182 | | 139 | GT Fairbanks Road | 182 | | 1 | 1% | |
| | GT Hyatt | AXE RLU/RSM | 399 | | 384 | GT Hyatt | 399 | | 1 | 1% | |
| | GT Lions Centre | AXE RLU/RSM | 630 | | 630 | GT Lions Centre | 630 | | 1 | 2% | |
| | GT Glass House | AXE RLU/RSM | 147 | | 164 | GT Glass House | 164 | | 1 | 0% | |
| | GT Newport Ave | AXE RLU/RSM | 172 | | 0 | GT Newport Ave | 172 | | 1 | 0% | |
| | GT Swiss Bank 0 | AXE RLU/RSM | 23 | | 23 | GT Swiss Bank 0 | 23 | | 1 | 0% | |
| | GT Swiss Bank 1 | AXE RLU/RSM | 0 | | 0 | GT Swiss Bank 1 | 0 | | 0 | 0% | |
| | GT Scotia Bank | AXE RLU/RSM | 2 | | 0 | GT Scotia Bank | 2 | | 1 | 0% | |
| | George Town 0 | AXE RLU/RSM | 9444 | | 9129 | George Town 0 | 9444 | | 5 | 27% | |
| | GT Templeton Pine Lake | AXE RLU/RSM | 103 | | 0 | GT Templeton Pine | 103 | | 1 | 0% | |
| | GT U.B.S | AXE RLU/RSM | 84 | | 82 | GT U.B.S | 84 | | 1 | 0% | |
| | GT Ugland House 0 | AXE RLU/RSM | 126 | | 129 | GT Ugland House 0 | 129 | | 1 | 0% | |
| | GT Ugland House 1 | AXE RLU/RSM | 121 | | 121 | GT Ugland House 1 | 121 | | 1 | 0% | |
| | North Sound | Nortel NGN | 1788 | | 1666 | North Sound | 1788 | | 1 | 5% | |
| | Seven Mile Beach 0 | Nortel NGN | 3275 | | 2768 | Seven Mile Beach 0 | 3275 | | 2 | 3% | |
| | Safe Haven | AXE RLU/RSM | 48 | | 321 | Safe Haven | 321 | | 1 | 1% | |
| | South Sound | AXE RLU/RSM | 1453 | | 1289 | South Sound | 1453 | | 1 | 4% | |
| | SMB Crystal Harbour | AXE RLU/RSM | 55 | | 0 | SMB Crystal Harbor | 55 | | 1 | 0% | |
| | Tower Building | AXE RLU/RSM | 134 | | 0 | Tower Building | 134 | | 1 | 0% | |
| | West Bay 0 & 1 | AXE RLU/RSM | 2515 | | 2436 | West Bay 0 & 1 | 2515 | | 2 | 7% | |
| | WB North West Point | AXE RLU/RSM | 317 | | 256 | WB North West Poi | 317 | | 1 | 1% | |
| | WB Crystal Valley | AXE RLU/RSM | 238 | | 188 | WB Crystal Valley | 238 | | 1 | 1% | |
| | Bodden Town | AXE RLU/RSM | 1423 | | 1267 | Bodden Town | 1423 | | 1 | 4% | |
| | Crows Nest | AXE RLU/RSM | 264 | | 229 | Crows Nest | 264 | | 1 | 1% | |
| | Cayman Brac Bluff | AXE RLU/RSM | 19 | | 15 | Cayman Brac Bluff | 19 | | 1 | 0% | |
| | EE Queens High Way | AXE RLU/RSM | 110 | | 103 | EE Queens High Wa | 110 | | 1 | 0% | |
| | East End | AXE RLU/RSM | 496 | | 437 | East End | 496 | | 1 | 1% | |

TX Equipment Dimensions

Duct Dimensions

Access Dimensions

MG Dimensions

Transmission E

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Extract 3

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MG Calculations

Contents

Total lines max point 34,484
Volume driver 30,936

Number of MG 46

| Location | Total | Volume-driver | Total cost per MG | Fixed cost per MG | Variable Cost per MG |
|----------------------------|-------|---------------|-------------------|-------------------|----------------------|
| GT Lions Centre | 630 | 565 | 19,236 | 661 | 18,576 |
| GT Newport Ave | 172 | 154 | 5,732 | 661 | 5,071 |
| GT Scotia Bank | 2 | 2 | 720 | 661 | 59 |
| GT Swiss Bank 0 | 23 | 21 | 1,339 | 661 | 678 |
| GT Swiss Bank 1 | 0 | - | 661 | 661 | - |
| GT Templeton Pine Lake | 103 | 92 | 3,698 | 661 | 3,037 |
| GT U.B.S | 84 | 75 | 3,137 | 661 | 2,477 |
| GT Ugland House 0 | 129 | 116 | 4,464 | 661 | 3,804 |
| GT Ugland House 1 | 121 | 109 | 4,228 | 661 | 3,568 |
| North Side | 379 | 340 | 11,836 | 661 | 11,175 |
| North Sound | 1788 | 1,604 | 53,381 | 661 | 52,720 |
| One Technology Square | 1553 | 1,393 | 46,451 | 661 | 45,791 |
| Safe Haven | 321 | 288 | 10,126 | 661 | 9,465 |
| Seven Mile Beach 0 | 3275 | 2,938 | 97,225 | 661 | 96,565 |
| SMB Crystal Harbour | 55 | 49 | 2,282 | 661 | 1,622 |
| South Sound | 1453 | 1,304 | 43,503 | 661 | 42,842 |
| Spott Bay | 327 | 293 | 10,302 | 661 | 9,642 |
| Spotts 0 | 1798 | 1,613 | 53,675 | 661 | 53,015 |
| Spotts 1 | 1345 | 1,207 | 40,319 | 661 | 39,658 |
| Spotts North Sound Estates | 248 | 222 | 7,973 | 661 | 7,312 |
| Spotts Patrick Island | 43 | 39 | 1,929 | 661 | 1,268 |
| Spotts Prospect Park | 125 | 112 | 4,346 | 661 | 3,686 |
| Stake Bay | 573 | 514 | 17,556 | 661 | 16,895 |
| Tower Building | 134 | 120 | 4,612 | 661 | 3,951 |
| WB North West Point | 317 | 284 | 10,008 | 661 | 9,347 |
| WB Crystal Valley | 238 | 214 | 7,678 | 661 | 7,018 |
| West Bay 0 & 1 | 2515 | 2,256 | 74,816 | 661 | 74,156 |
| (blank) | 0 | - | - | - | - |
| Grand Total | 34484 | 30,936 | 1,048,488 | | |
| | | | | 31,714 | 1,016,773 |

Demand Assumptions Core Fibre Dimensions Core Fibre Calculations MG Calculations Access C

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Extract 4

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| | | | | | | | | | | |
|----|--|------------|------------|-----------|---------|---------|---------|-----------|---------|--|
| 1 | | | | | | | | | | |
| 2 | | | | | | | | | | |
| 3 | NGN Costs | | | | | | | | | |
| 4 | Data | | | | | | | | | |
| 5 | MSE ratio of call-sensitive/duration-sensitive | 50% | | | | | | | | |
| 6 | Number of Core Sites | 2 | | | | | | | | |
| 7 | Number of Access Sites | 46 | | | | | | | | |
| 8 | Management system cost | 170,000 | | | | | | | | |
| 9 | | | | | | | | | | |
| 10 | MSE Costs | | | | | | | | | |
| 11 | | Per Site | Total cost | | | | | | | |
| 12 | PP15K | 952,226 | 1,904,452 | | | | | | | |
| 13 | CS2K | 1,744,825 | 3,489,651 | | | | | | | |
| 14 | UAS | 167,670 | 335,339 | | | | | | | |
| 15 | GwC | 605,730 | 1,211,461 | | | | | | | |
| 16 | PP8600 | 185,406 | 370,812 | | | | | | | |
| 17 | | | | | | | | | | |
| 18 | Per Network | | | | | | | | | |
| 19 | MCS5200 | 1,426,724 | 1,426,724 | | | | | | | |
| 20 | USP | 175,859 | 175,859 | | | | | | | |
| 21 | | | | | | | | | | |
| 22 | Total Cost | | 8,914,297 | | | | | | | |
| 23 | | | | | | | | | | |
| 24 | | | | | | | | | | |
| 25 | MG Costs | | | | | | | | | |
| 26 | Number of lines | 34,484 | 2,024,099 | | | | | | | |
| 27 | | | | | | | | | | |
| 28 | Annualisation | | | | | | | | | |
| 29 | | Calls | Minutes | Minutes | Lines | | | | | |
| 30 | | MSE | MSE | MG | MG | | | | | |
| 31 | | | | | | | | | | |
| 32 | | | | | | | | | | |
| 33 | | | | | | | | | | |
| 34 | Direct Capex | | | | | | | | | |
| 35 | Equipment | 4,457,148 | 4,457,148 | 31,714 | 764,224 | 256,270 | 682,217 | 1,426,724 | 833,333 | |
| 36 | | 4,457,148 | 4,457,148 | 31,714 | 764,224 | 256,270 | 682,217 | 1,426,724 | 833,333 | |
| 37 | Management System | 78,033 | 78,033 | 555 | 13,379 | | | | | |
| 38 | | | | | | | | | | |
| 39 | Annualised Capex | | | | | | | | | |
| 40 | | Asset Life | | | | | | | | |
| 41 | | | | | | | | | | |
| 42 | Equipment | 5 | 1,191,445 | 1,191,445 | 8,478 | 204,285 | 68,504 | 182,364 | 381,379 | |
| 43 | Management System | 5 | 20,859 | 20,859 | 148 | 3,576 | | | | |
| 44 | | | | | | | | | | |

NGN Costs International TX Costs Contents List of Services Expense Factors List of Network

Ready NUM

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E53 =Scenario Volumes!D4

| Cost Summary and Mapping | | | | | | | | | | |
|----------------------------|---------|------------------|---------------|-------------|---------------------|-----------------------|-------------------------|-------------------------|------------------------|------------------------|
| Contents | | | | | | | | | | |
| Cost Summary by Asset Type | | | | | | | | | | |
| | | Calls | Minutes | Minutes | Lines | Minutes | | | | |
| NGN | | MSE | MSE | MG | MG | Voicemail | BRAS | YAS | | Data Network Equipment |
| Annualised Cost | | 1,212,304 | 1,212,304 | 8,626 | 207,862 | 68,504 | 182,364 | 381,379 | | 138,665 |
| GRC | | 4,535,181 | 4,535,181 | 32,270 | 777,603 | 256,270 | 682,217 | 1,426,724 | | 833,333 |
| ISFC | | Core | Core | Core | Access | Core | Core | Core | | Core |
| | Minutes | 1 | 1 | 1 | 1 | 1 | 1 | 1 | | 1 |
| SDH Transmission | | SDH Equipment | Host-Host | Host-Remote | Interconnect Links | International Trunks | International Submarine | National Submarine | | |
| Annualised Cost | | 199,765 | 199,765 | 265,643 | 2,589 | 518 | 418,191 | 5,207 | | |
| GRC | | 1,200,519 | 1,200,519 | 1,596,427 | 15,560 | 3,112 | 3,437,500 | 42,803 | | |
| Opex | | | | | | | 120,313 | 182 | | |
| | Core | Core | Core | Core | Core | Core | Core | Core | | |
| | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | | |
| Fibre Transmission | | Fibre and Joints | Host-Host | Host-Remote | | | | | | |
| Annualised Cost | | 89,189 | 22,297 | 66,892 | | | | | | |
| GRC | | 658,709 | 164,677 | 494,032 | | | | | | |
| ISFC | | Core | | | | | | | | |
| Access | | Copper Cable | Copper Joints | Poles | Manholes | Manholes-Access | Manholes-Core | Manholes-Core-Host-Host | Manholes-Core-RSU-Host | DPs, Dropwire, NID |
| Annualised Cost | | 579,032 | 3,101,194 | | 482,711 | 449,055 | 33,655 | 8,414 | 25,241 | 829,762 |
| GRC | | 4,276,462 | 22,903,966 | 23,000 | 3,967,844 | 3,691,200 | 276,643 | 69,161 | 207,482 | 4,986,598 |
| Opex | | | | | | | | | | |
| ISFC | | Access | Access | G-ALL | G-ALL | | | | | Access |
| | 1 | 1 | 1 | 1 | 1 | | | | | 1 |
| Duct | | Duct | Duct-Access | Duct-Core | Duct-Core Host-Host | Duct-Core Host-Remote | | | | |
| Annualised Cost | | 5,877,212 | 5,467,445 | 409,767 | 102,442 | 307,325 | | | | |
| GRC | | 48,310,234 | 44,941,980 | 3,368,253 | 842,063 | 2,526,190 | | | | |
| ISFC | | G-ALL | | | | | | | | |
| | 1 | | | | | | | | | |

Scenario Volumes Scenario Output FAC Output Cost Summary & Mapping Other Costs BU C

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Extract 6

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| Capital Costs | Units | Equipment purchase price | Import duty see note 14 | Freight see note 13 | Installation labour | Planning | Total | Cost per pair | Total inc installation price |
|----------------------------|--------|--------------------------|-------------------------|---------------------|---------------------|----------|-----------|---------------|------------------------------|
| Distribution Points | | | | | | | | | |
| TERMINAL DT2 SCT 10 FS | 210004 | 51.958333 | 0 | 0 | 85 | 3 | | 5 | |
| TERMINAL DT2 PMT 10 FS | 210002 | 42.745833 | 0 | 0 | 85 | 3 | | 4 | |
| TERMINAL DT2 SCT 15 FS | 210012 | 59.716667 | 0 | 0 | 85 | 3 | | 4 | |
| TERMINAL DT2 PMT 15 FS | 210013 | 55.058333 | 0 | 0 | 85 | 3 | | 4 | |
| TERMINAL DT2 SCT 25 AS | 210006 | 75.266667 | 0 | 0 | 85 | 3 | | 3 | |
| TERMINAL DT2 PMT 25 AS | 210005 | 109.55833 | 0 | 0 | 85 | 4 | | 4 | |
| Average cost SCT | | | | | | | | 4.06 | 10 |
| Average cost PMT | | | | | | | | 4.11 | 10 |
| Unit cost UG | | | 103.69 | | | | | | |
| Unit cost Aerial | | | 343.34 | | | | | | |
| Average | | | 223.51 | | 22310 | | 4,986,598 | | |

Depreciation Calculations

| Direct Capex | | |
|-------------------------|------------|-----------|
| Cable | 4,276,462 | |
| Poles | 23,000 | |
| Joints | 22,903,966 | |
| Manholes | 3,967,844 | |
| DPs, Dropwire, NID | 4,986,598 | |
| Annualised Capex | | |
| Asset Life | | |
| Cable | 15 | 579,032 |
| Poles | 20 | 2,798 |
| Joints | 15 | 3,101,194 |
| Manholes | 20 | 482,711 |
| DPs, Drop | 10 | 829,762 |

Access Costs / Core Fibre Costs / NGN Costs / International TX Costs / Contents / List of Services

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Extract 7

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| | | | | | | | | | | | |
|----|---|----------------------|---------------------------------|---------------------------------|--|----------------------------|----------------------------|-----------------|--------------|--|----------|
| 1 | Assumptions (Costs) | | | | | | | | | | Contents |
| 2 | | | | | | | | | | | |
| 3 | General Assumptions | | | | | | | | | | |
| 4 | Source | | | | | | | | | | |
| 5 | £/USD | 0.58 | Spot Rates 25-11-2005 | | | | | | | | |
| 6 | £/Ct\$ | 0.71 | Spot Rates 25-11-2005 | | | | | | | | |
| 7 | Ct\$/USD | 0.83 | Central Bank | | | | | | | | |
| 8 | | | | | | | | | | | |
| 9 | WACC | 13.5% | Ct&W Cayman | | | | | | | | |
| 10 | | | | | | | | | | | |
| 11 | Planning cost as % of Capex | 2% | Ct&W | | | | | | | | |
| 12 | | | | | | | | | | | |
| 13 | | | | | | | | | | | |
| 14 | Duct Unit Costs | | | | | | | | | | |
| 15 | Source: C&W Carrier Services - Chris Forrest/Mark Rankine | | | | | | | | | | |
| 16 | | | | | | | | | | | |
| 17 | | Capital Costs | Equipment purchase price | Import duty | Capital costs Installation labour | Planning | Total | | | | |
| 18 | Exclusive duct (ie, single bore) | | | | | | | | | | |
| 19 | Duct - footway - unsurfaced | Ct\$/km | 2,100 | | 25,400 | 550 | 28,050 | Cayman | | | |
| 20 | Duct - footway - concrete in situ | Ct\$/km | 2,100 | | 41,900 | 880 | 44,880 | Cayman | | | |
| 21 | Duct - carriageway (asphalt) | Ct\$/km | 2,100 | | 77,900 | 1,600 | 81,600 | Cayman | | | |
| 22 | | | | | | | | | | | |
| 23 | | | | | | | | | | | |
| 24 | | | | | | | | | | | |
| 25 | Jointing box - footway - unsurfaced | Ct\$ | 1,331 | | 53 | | 1,384 | Cayman | | | |
| 26 | Jointing box - footway - concrete in situ | Ct\$ | 1,331 | | 53 | | 1,384 | Cayman | | | |
| 27 | Jointing box - carriageway (asphalt) | Ct\$ | 1,331 | | 149 | | 1,480 | Cayman | | | |
| 28 | add'l Jointing box cost - (for Splice every 1000m) | Ct\$ | 1,331 | | 581 | | 1,912 | Cayman | | | |
| 29 | | | | | | | | | | | |
| 30 | | | | | | | | | | | |
| 31 | Access Network Assumptions | | | | | | | | | | |
| 32 | Source: C&W | | | | | | | | | | |
| 33 | | | | | | | | | | | |
| 34 | | Capital Costs | Units | Equipment purchase price | Import duty see note 14 | Freight see note 13 | Installation labour | Planning | Total | | |
| 35 | | | | | | | | | | | |
| 36 | Copper (e.g. 100 pair, 500 pair, dropwire etc) | | | | | | | | | | |
| 37 | Aerial | | | | | | | | | | |
| 38 | 1 each | | 53 | | | 73 | 3 | 128 | Cayman | | |
| 39 | 6 each | | 195 | | | 40 | 5 | 240 | Cayman | | |
| 40 | 25 pairs/km | | 1,600 | | | 2,047 | 75 | 3,801 | Cayman | | |

Cost Assumptions Technical Assumptions Duct Calculations Access Calculations Demand Assu

Ready NUM

| Microsoft Excel - bfr-CW Cayman fixed model v1.14 10-3-2006 hypo | | | | | | | | | |
|--|---|----------------------------------|--------------------------|---|---|------------------------|------------------------|-------------------------|-----|
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| D56 MSE | | | | | | | | | |
| Demand Calculations Contents | | | | | | | | | |
| 1 | | | | | | | | | |
| 2 | | | | | | | | | |
| 3 | | | | | | | | | |
| 4 | Conversion factor for capacity - annual minutes 22500 | | | | | | | | |
| 7 | Annual Demand by Service | | | | | | | | |
| 9 | Conveyance Services | Call conversation minutes (mins) | Successful calls (calls) | Occupancy minutes (Network Demand) (mins) | Total calls (successful + unsuccessful) (calls) | Lines - service demand | Lines - network demand | Capacity service demand | Cap |
| 10 | ADSL RETAIL | 900,000 | - | 900,000 | - | 6,750 | 6,953 | 3,375 | - |
| 11 | ADSL WHOLESALE | - | - | - | - | 675 | 695 | - | - |
| 12 | CARDS | - | - | - | - | - | - | - | - |
| 13 | DIAL UP INTERNET USAGE | 7,247,504 | 246,375 | 7,281,110 | 305,505 | 675 | 695 | 1 | - |
| 14 | DIRECT CONNECT | 21,674 | - | 21,674 | - | 50 | 52 | 25 | - |
| 15 | DOMESTIC DQ RETAIL | 1,258,208 | 1,290,000 | 1,434,164 | 1,593,600 | - | - | - | - |
| 16 | DOMESTIC DQ WHOLESALE | 629,104 | 645,000 | 717,082 | 793,800 | - | - | - | - |
| 17 | DOMESTIC LEASED CIRCUITS RETAIL | 4,882,410 | - | 4,882,410 | - | 400 | 412 | 200 | - |
| 18 | DOMESTIC LEASED CIRCUITS WHOLESALE | 803,700 | - | 803,700 | - | 140 | 144 | 35 | - |
| 19 | DOMESTIC TRANSIT | 84,977,248 | 70,367,212 | 94,575,336 | 87,255,343 | - | - | - | - |
| 20 | EMERGENCY SERVICES RETAIL | 1,075 | 1,075 | 1,222 | 1,333 | - | - | - | - |
| 21 | EMERGENCY SERVICES WHOLESALE | 538 | 538 | 611 | 667 | - | - | - | - |
| 22 | FIXED CALL TO C&W MOBILE | 20,362,436 | 9,196,552 | 21,616,845 | 11,403,725 | - | - | - | - |
| 23 | FIXED CALL TO OTHER MOBILE | 11,572,268 | 4,891,000 | 12,239,400 | 6,064,840 | - | - | - | - |
| 24 | FIXED INTERNATIONAL INCOMING | 17,116,527 | 8,174,101 | 18,231,474 | 10,135,885 | - | - | - | - |
| 25 | FIXED INTERNATIONAL OUTGOING | 21,346,751 | 4,562,500 | 21,969,076 | 5,657,500 | - | - | - | - |
| 26 | FIXED VOICEMAIL RETAIL | 1,185,495 | 2,958,017 | 1,588,969 | 3,667,941 | 6,407 | 6,600 | - | - |
| 27 | INTERNATIONAL DQ RETAIL | 258,000 | 258,000 | 293,191 | 319,920 | - | - | - | - |
| 28 | INTERNATIONAL DQ WHOLESALE | 129,000 | 129,000 | 146,596 | 159,960 | - | - | - | - |
| 29 | INTERNATIONAL FRAME RELAY RETAIL | 315,855 | - | 315,855 | - | 44 | 45 | 7 | - |
| 30 | INTERNATIONAL FRAME RELAY WHOLESALE | 45,270 | - | 45,270 | - | 10 | 10 | 3 | - |
| 31 | INTERNATIONAL LEASED CIRCUITS RETAIL | 157,500 | - | 157,500 | - | 17 | 18 | 4 | - |
| 32 | INTERNATIONAL LEASED CIRCUITS WHOLESALE | - | - | - | - | - | - | - | - |
| 33 | INTERNATIONAL PAYPHONE | 492,750 | 98,550 | 506,192 | 122,202 | - | - | - | - |
| 34 | ISDN ACCESS RETAIL | - | - | - | - | - | - | - | - |
| 35 | NATIONAL PAYPHONE | 11,881 | 2,779 | 12,260 | 3,446 | 270 | 278 | - | - |
| 36 | OPERATOR ASSISTANCE | 1,342,462 | 516,000 | 1,412,844 | 639,840 | - | - | - | - |
| 37 | PSTN ACCESS BUS | - | - | - | - | 8,000 | 8,240 | - | - |
| 38 | PSTN ACCESS RES | - | - | - | - | 13,500 | 13,905 | - | - |
| 39 | FIXED CALL to OLO | 18,615,000 | 9,307,500 | 19,884,543 | 11,541,300 | - | - | - | - |
| 40 | PSTN TERMINATION | 28,048,149 | 13,705,631 | 29,917,597 | 16,994,983 | - | - | - | - |
| 41 | NATIONAL CALL RETAIL | 42,807,238 | 16,909,000 | 45,113,626 | 20,967,160 | - | - | - | - |

Extract 9