

4. CASE STUDY

Introduction

1. The preceding section of this document dealt with the structure and functioning of the model. In this section, screen-shot extracts will be given to show how actual numbers flow through the model.
2. In order to calculate the LRIC of each service, the model performs a series of iterations that simulates the following:
 - 1) Initially the model calculates the total costs of each network element for a given set of input cost assumptions, input technical assumptions and original input demand volumes.
 - 2) Removes the service volumes of each service one at a time
 - 3) Upon removal of each service volume, it recalculates new total costs of each network element for the given set of input cost assumptions, input technical assumptions and the reduced input demand volumes.
 - 4) It subtracts the new total cost from the original total costs to produce the pure LRIC associated with each service.
 - 5) It identifies the increment specific fixed costs (ISFCs) and network-wide common costs (FCCs) and marks up the pure LRIC to produce , D-LRIC and full LRIC for each service
 - 6) The output after each iteration is posted to the ‘BU Output’ sheet.
3. The following case study provides calculation steps, intermediate outputs and final outputs to demonstrate how the model determines the Pure LRIC for the Residential Access service
4. In order to make the presentation of results clearer, we have chosen to simplify that reporting somewhat. The simplifications are that
 - a. we look at the direct capital costs GRC and annualized cost elements of the LRIC and leave out network opex and indirect capex derived from expense factors.
 - b. we explicitly trace through the impact on two network elements--line-sensitive MGs and the DP/dropwire component of the access network). However, the impacts on all network elements appear at the end of the case study.

- c. We produce demonstrate the calculation of the Pure LRIC values only in summary fashion as drilling down would require case studies of additional services.
- 5. Again, we have made these simplifications to facilitate presentation. Upon request we will be happy to provide a more detail demonstration of the Model.
- 6. This case study is for instructional purposes only and therefore costs and volume numbers presented in this case study may not be consistent with those submitted in the actual model and may not be representative of what C&W Cayman or other operators face.

The Starting Point

- 7. For this case study we have assumed that the number of lines served by the fixed network operator totals 21,500. We also assume that there are 8,000 business lines, and 13,500 residential access lines. This is captured in the *Volume Input for TD Sheet* and shown in the Extract 1 below.
- 8. The *Routing factors Input Sheet* is a key input to the model that captures the extent to which each Network Element is used by each service. From this the components of the LRIC for residential access will be the line-sensitive components of the MGs and various components of the access network. This is captured in Extract 2 below.
- 9. For the MG calculations and consistent with the scorched node methodology, the starting point is a list of all locations of C&W Cayman Remote Switching units (RSUs) and the installed line capacity. This input is captured in the *MG Dimensions Sheet* shown in Extract 3 below. Given the advent of hurricane Ivan the maximum capacity of pre and post Ivan is taken.

Based on the *MG Dimensions Sheet* inputs, the *MG Calculations Sheet* gives the locations and the associated costs of each MG as shown below in Extract 4.

- 10. The volume driver column is calculated by scaling the current installed lines for each RSU by the lines volume driver using the formula:

$$10.1 \text{ Volume Driver for each MG} = \text{Installed lines} * \text{Dimensioned Demand} / \text{total installed lines max point}$$

- 11. The MG cost for each node is then calculated in the total cost per MG column via the following formula:

$$\text{Cost} = (\text{Volume Driver} / \text{MG fill ratio}) * \text{MG cost per port} + \text{Fixed Cost per MG}$$

12. With respect to the fixed vs. variable cost, we note that, although most of the MG costs vary by the number of access lines, there remain some costs which are fixed. The break-down between fixed and variable comes from the “MG analysis” sheet. We have assumed that the proportion of MG fixed cost is 2.6% of the total. Thus total variable line related costs, in this example, is \$764,224.
13. This figure appears in the *NGN Costs Sheet*, column ‘G’, which in turn is used to derive GRC and depreciation by network element. We note that, in addition to the relevant equipment costs, a “management system” component (\$13,379) enters the line-sensitive MG costs. See Extract 5 below.
14. Please note that, for the purposes of this case study we have assumed a WACC of 10.52%.
15. The resulting depreciation and GRC are carried over to the *Cost Summary and Mapping Sheet*. See Extract 6 below.
16. Similarly, we can trace the impact on the DP/dropwires/NIDs. Working backwards this time, we see in the *Cost Summary and Mapping Sheet* above, that the annualized cost and GRC associated with DP/dropwires is \$829,762 and \$4,986,598 respectively. These figures are determined in the *Access Cost Sheet*. See Extract 7 below.
17. Working backwards we see that the Access Cost figures originated from the *Cost Assumptions Sheet* shown in Extract 8 below.

Calculating BU LRIC

18. The following steps describe the calculation process involved in computing the LRIC for the Residential Access service. We will follow the two network elements identified above--the line sensitive component of the MG (or concentrator) and DPs/dropwires--and observe changes in those elements after the Residential Access service is eliminated. Other network elements are impacted by a change in the residential access line volumes as well, but to ease the presentation we will just track the MG and DP/dropwire/NID costs. However, we show the calculation of the comprehensive set of impacts at the end of the case study.
19. In calculating the incremental cost of residential access line, we first set the volume of the service to zero using the *Scenario Volume Sheet*.
20. The reduction in the access line volume carries through to the *Demand Calculation Sheet* to the various network elements. See Extract 9 below.

21. This drop in 13,500 PSTN Access residential lines lowers the variable MG element cost to \$677,126 as shown in 'MG Calculations' sheet, cell F76.
22. The annualized cost is reduced from \$494,096 (sum of cells G42 and G43 in NGN Cost sheet) down to \$188,653 and the GRC falls from \$1,848,394 to \$705,745 (sum of cells G35 and G37 in NGN Cost sheet). The differences between the GRC and annualized costs before and after zero-ing out the residential access service volume are the components of the Long Run Incremental Costs. For Residential access the LRIC GRC is \$1,142,650 (subtract 1,848,394 - 705,745) and the annualized LRIC cost is \$305,443 (subtract 494,096 – 188,653). These LRIC results are shown in the 'BU Output' sheet, column D, rows 35 and 36.

MG-line sensitive plus	Before	After	LRIC
Annualised Cost	494,096	188,653	305,443
GRC	1,848,394	705,745	1,142,650

23. Similarly, the DP/dropwire/NID elements' annualized cost moves from \$829,762 down to \$327,665 and GRC moves from \$4,986,598 down to \$1,969,159. This is shown in the 'Access Costs' sheet, column C, cell C118 for annualized cost and cell C110 for the GRC.
24. To give a flavour of the other impacts, in the table below we present the GRC results from all the elements of the Access network (whether they are impacted or not).

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	B	C	D	E	F	G	H	I	J	K	L
1	Service	Volumes	Volume - Calls	Volume - Lines	Volume - Minutes	Volume - 2M	Volume - Other				Contents
2	900-ADSL RETAIL		0	6,750	900,000	3,375	0.00				
3	900-ADSL WHOLESALE		0	675	0	0	0.00				
4	900-CARDS		0	0	0	0	0.00				
5	900-DIAL UP INTERNET USAGE		246,375	675	7,247,504	1	0.00				
6	900-DIRECT CONNECT		0	50	21,674	25	0.00				
7	900-DOMESTIC DQ RETAIL		1,290,000	0	1,258,208	0	0.00				
8	900-DOMESTIC DQ WHOLESALE		645,000	0	629,104	0	0.00				
9	900-DOMESTIC LEASED CIRCUITS RETAIL		0	400	4,882,410	200	0.00				
10	900-DOMESTIC LEASED CIRCUITS WHOLESALE		0	140	803,700	35	0.00				
11	900-DOMESTIC TRANSIT		70,367,212	0	84,977,248	0	0.00				
12	900-EMERGENCY SERVICES RETAIL		1,075	0	1,075	0	0.00				
13	900-EMERGENCY SERVICES WHOLESALE		538	0	538	0	0.00				
14	900-FIXED CALL TO C&W MOBILE		9,196,552	0	20,362,436	0	0.00				
15	900-FIXED CALL TO OTHER MOBILE		4,891,000	0	11,572,268	0	0.00				
16	900-FIXED INTERNATIONAL INCOMING		8,174,101	0	17,116,527	0	0.00				
17	900-FIXED INTERNATIONAL OUTGOING		4,562,500	0	21,346,751	0	0.00				
18	900-FIXED VOICEMAIL RETAIL		2,958,017	6,407	1,185,495	0	0.00				
19	900-INTERNATIONAL DQ RETAIL		258,000	0	258,000	0	0.00				
20	900-INTERNATIONAL DQ WHOLESALE		129,000	0	129,000	0	0.00				
21	900-INTERNATIONAL FRAME RELAY RETAIL		0	44	315,855	7	0.00				
22	900-INTERNATIONAL FRAME RELAY WHOLESALE		0	10	45,270	3	0.00				
23	900-INTERNATIONAL LEASED CIRCUITS RETAIL		0	17	157,500	4	0.00				
24	900-INTERNATIONAL LEASED CIRCUITS WHOLESALE		0	0	0	0	0.00				
25	900-INTERNATIONAL PAYPHONE		98,550	0	492,750	0	0.00				
26	900-ISDN ACCESS RETAIL		0	80	3,802	0	0.00				
27	900-NATIONAL PAYPHONE		2,779	270	11,881	0	0.00				
28	900-OPERATOR ASSISTANCE		516,000	0	1,342,462	0	0.00				
29	900-PSTN ACCESS BUS		0	8,000	0	0	0.00				
30	900-PSTN ACCESS RES		0	13,500	0	0	0.00				
31	900-FIXED CALL to OLO		9,307,500	0	18,615,000	0	0.00				
32	900-PSTN TERMINATION		13,705,631	0	28,048,149	0	0.00				
33	900-NATIONAL CALL RETAIL		16,909,000	0	42,807,238	0	0.00				
34	900-INTERNATIONAL TRANSIT from OLO		4,087,050	0	8,558,263	0	0.00				
35	900-INTERNATIONAL TRANSIT to OLO		4,087,050	0	12,997,692	0	0.00				
36	900-CPE		0	0	0	0	0.00				
37	End										

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Extract 1

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	A	B	D	H	I	T	U	V
1	Source: C&W		400-International Tx	400-RSU line sensitive	400-RSU-Host Tx	400-Access Local Loop	400-Interconnect billing platform	400-Interconnect Specific Costs
2			M	L	M	L	C	M
3								
4		ADSL RETAIL	1.00	-	1.00	-	-	-
5		ADSL WHOLESale	1.00	-	1.00	-	-	-
6		CARDS	-	-	-	-	-	-
7		DIAL UP INTERNET USAGE	1.00	-	1.00	-	-	-
8		DIRECT CONNECT	1.00	-	1.00	-	-	-
9		DOMESTIC DQ RETAIL	-	-	1.00	-	-	-
10		DOMESTIC DQ WHOLESale	-	-	-	-	1.00	1.00
11		DOMESTIC LEASED CIRCUITS RETAIL	-	-	2.00	2.00	-	-
12		DOMESTIC LEASED CIRCUITS WHOLESale	-	-	2.00	2.00	-	-
13		DOMESTIC TRANSIT	-	-	-	-	-	-
14		EMERGENCY SERVICES RETAIL	-	-	1.48	-	-	-
15		EMERGENCY SERVICES WHOLESale	-	-	-	-	1.00	1.00
16		FIXED CALL TO C&W MOBILE	-	-	1.00	-	-	-
17		FIXED CALL TO OTHER MOBILE	-	-	1.00	-	-	-
18		FIXED INTERNATIONAL INCOMING	1.00	-	1.00	-	-	-
19		FIXED INTERNATIONAL OUTGOING	1.00	-	1.00	-	-	-
20		FIXED VOICEMAIL RETAIL	-	-	1.00	-	-	-
21		INTERNATIONAL DQ RETAIL	-	-	1.00	-	-	-
22		INTERNATIONAL DQ WHOLESale	-	-	-	-	1.00	1.00
23		INTERNATIONAL FRAME RELAY RETAIL	1.00	-	1.00	-	-	-
24		INTERNATIONAL FRAME RELAY WHOLESale	1.00	-	1.00	-	-	-
25		INTERNATIONAL LEASED CIRCUITS RETAIL	1.00	-	-	-	-	-
26		INTERNATIONAL LEASED CIRCUITS WHOLESale	1.00	-	-	-	-	-
27		INTERNATIONAL PAYPHONE	1.00	-	1.00	1.00	-	-
28		ISDN ACCESS RETAIL	-	1.00	-	1.00	-	-
29		NATIONAL PAYPHONE	-	-	1.38	-	-	-
30		OPERATOR ASSISTANCE	-	-	1.48	-	-	-
31		PSTN ACCESS BUS	-	1.00	-	1.00	-	-
32		PSTN ACCESS RES	-	1.00	-	1.00	-	-
33		FIXED CALL to OLO	-	-	1.00	-	1.00	1.00
34		PSTN TERMINATION	-	-	1.00	-	1.00	1.00
35		NATIONAL CALL RETAIL	-	-	1.38	-	-	-
36		INTERNATIONAL TRANSIT from OLO	1.00	-	1.00	-	1.00	1.00
37		INTERNATIONAL TRANSIT to OLO	1.00	-	1.00	-	1.00	1.00
38		End						

Routing Factors Input / RF for TD / MG Analysis / Asset Lives / Demand Calculations / Data Capacity

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Extract 2

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MG Dimensions (Existing Concentrator Locations)

Source: C&W

Pre - Ivan # Subscribers at end September 2004

Post Ivan # Subscribers at end September 2005

2 1= Pre; 0= Post; 2= max

Max lines per MSAN 2048

Remote	Type/Actual Equipment	Pre - Ivan # Subscribers at end September 2004	Post Ivan # Subscribers at end September 2005	Location	Subscriber # MGs	% Traffic
Fort Street	AXE RLU/RSM	1627	1679	Fort Street	1679	1 5%
GT Andy's Auto	Nortel NGN	792	778	GT Andy's Auto	792	1 2%
GT Ansbacher House	AXE RLU/RSM	0	0	GT Ansbacher Hous	0	0 0%
GT British American	AXE RLU/RSM	11	9	GT British American	11	1 0%
GT Barclays Bank	AXE RLU/RSM	188	111	GT Barclays Bank	188	1 1%
GT C.I.B.C	AXE RLU/RSM	4	4	GT C.I.B.C	4	1 0%
GT Cayman National	AXE RLU/RSM	125	124	GT Cayman National	125	1 0%
GT Capital Place	AXE RLU/RSM	25	20	GT Capital Place	25	1 0%
GT Elizabethan Square	AXE RLU/RSM	206	220	GT Elizabethan Squ	220	1 1%
GT Fairbanks Road	AXE RLU/RSM	182	139	GT Fairbanks Road	182	1 1%
GT Hyatt	AXE RLU/RSM	399	384	GT Hyatt	399	1 1%
GT Lions Centre	AXE RLU/RSM	630	630	GT Lions Centre	630	1 2%
GT Glass House	AXE RLU/RSM	147	164	GT Glass House	164	1 0%
GT Newport Ave	AXE RLU/RSM	172	0	GT Newport Ave	172	1 0%
GT Swiss Bank 0	AXE RLU/RSM	23	23	GT Swiss Bank 0	23	1 0%
GT Swiss Bank 1	AXE RLU/RSM	0	0	GT Swiss Bank 1	0	0 0%
GT Scotia Bank	AXE RLU/RSM	2	2	GT Scotia Bank	2	1 0%
George Town 0	AXE RLU/RSM	9444	9129	George Town 0	9444	5 27%
GT Templeton Pine Lake	AXE RLU/RSM	103	0	GT Templeton Pine	103	1 0%
GT U.B.S	AXE RLU/RSM	84	82	GT U.B.S	84	1 0%
GT Ugland House 0	AXE RLU/RSM	126	129	GT Ugland House 0	129	1 0%
GT Ugland House 1	AXE RLU/RSM	121	121	GT Ugland House 1	121	1 0%
North Sound	Nortel NGN	1788	1666	North Sound	1788	1 5%
Seven Mile Beach 0	Nortel NGN	3275	2768	Seven Mile Beach 0	3275	2 9%
Safe Haven	AXE RLU/RSM	48	321	Safe Haven	321	1 1%
South Sound	AXE RLU/RSM	1453	1289	South Sound	1453	1 4%
SMB Crystal Harbour	AXE RLU/RSM	55	0	SMB Crjstal Harbo	55	1 0%
Tower Building	AXE RLU/RSM	134	0	Tower Building	134	1 0%
West Bay 0 & 1	AXE RLU/RSM	2515	2436	West Bay 0 & 1	2515	2 7%
WB North West Point	AXE RLU/RSM	317	256	WB North West Poi	317	1 1%
WB Crystal Valley	AXE RLU/RSM	238	188	WB Crystal Valley	238	1 1%
Bodden Town	AXE RLU/RSM	1423	1267	Bodden Town	1423	1 4%
Crows Nest	AXE RLU/RSM	264	229	Crows Nest	264	1 1%
Cayman Brac Bluff	AXE RLU/RSM	19	15	Cayman Brac Bluff	19	1 0%
EE Queens High Way	AXE RLU/RSM	110	103	EE Queens High Wa	110	1 0%
East End	AXE RLU/RSM	496	437	East End	496	1 1%

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Extract 3

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PivotTable

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MG Calculations						
		Total lines max point		34,484	Number of MG	
		Volume driver		30,936		
Sum of Subscribers						
Location	Total	Volume-driver	Total cost per MG	Fixed cost per MG	Variable Cost per MG	
GT Lions Centre	630	565	19,236	661	18,576	
GT Newport Ave	172	154	5,732	661	5,071	
GT Scotia Bank	2	2	720	661	59	
GT Swiss Bank 0	23	21	1,339	661	678	
GT Swiss Bank 1	0	-	661	661	-	
GT Templeton Pine Lake	103	92	3,698	661	3,037	
GT U.B.S	84	75	3,137	661	2,477	
GT Ugland House 0	129	116	4,464	661	3,804	
GT Ugland House 1	121	109	4,228	661	3,568	
North Side	379	340	11,836	661	11,175	
North Sound	1788	1,604	53,381	661	52,720	
One Technology Square	1553	1,393	46,451	661	45,791	
Safe Haven	321	288	10,126	661	9,465	
Seven Mile Beach 0	3275	2,938	97,225	661	96,565	
SMB Crystal Harbour	55	49	2,282	661	1,622	
South Sound	1453	1,304	43,503	661	42,842	
Spott Bay	327	293	10,302	661	9,642	
Spotts 0	1798	1,613	53,675	661	53,015	
Spotts 1	1345	1,207	40,319	661	39,658	
Spotts North Sound Estates	248	222	7,973	661	7,312	
Spotts Patrick Island	43	39	1,929	661	1,268	
Spotts Prospect Park	125	112	4,346	661	3,686	
Stake Bay	573	514	17,556	661	16,895	
Tower Building	134	120	4,612	661	3,951	
WB North West Point	317	284	10,008	661	9,347	
WB Crystal Valley	238	214	7,678	661	7,018	
West Bay 0 & 1	2515	2,256	74,816	661	74,156	
(blank)	0					
Grand Total	34484					
		30,936	1,048,488			
				31,714	1,016,773	

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Extract 4

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NGN Costs									
Data									
MSE ratio of call-sensitive/duration-sensitive	50%								
Number of Core Sites	2								
Number of Access Sites	46								
Management system cost	170,000								
MSE Costs									
	Per Site	Total cost							
PP15K	952,226	1,904,452							
CS2K	1,744,825	3,489,651							
UAS	167,670	335,339							
GwC	605,730	1,211,461							
PP8600	185,406	370,812							
Per Network									
MCS5200	1,426,724	1,426,724							
USP	175,859	175,859							
Total Cost		8,914,297							
MG Costs									
Number of lines	34,484	2,024,039							
Annualisation									
	Calls	Minutes	Minutes	Lines					
	MSE	MSE	MG	MG	Voicemail Platform	BRAS	YAS	Data Network	
Direct Capex									
Equipment	4,457,148	4,457,148	31,714	764,224	256,270	682,217	1,426,724	833,333	
Management System	78,033	78,033	555	13,379	256,270	682,217	1426723.708		
Annualised Capex									
	Asset Life								
Equipment	5	1,191,445	1,191,445	8,478	204,285	68,504	182,364	381,379	138,665
Management System	5	20,859	20,859	148	3,576				

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Extract 5

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E53 =Scenario Volumes!D4

Cost Summary and Mapping

Contents

Cost Summary by Asset Type

		Calls	Minutes	Minutes	Lines	Minutes				
NGN		MSE	MSE	MG	MG	VoiceMail	BRAS	VAS	Data Network Equipment	
	Annualised Cost	1,212,304	1,212,304	8,626	207,862	68,504	182,364	381,379	138,665	
	GRC	4,535,181	4,535,181	32,270	777,603	256,270	682,217	1,426,724	833,333	
ISFC		Core	Core	Core	Access	Core	Core	Core	Core	
SDH Transmission		SDH Equipment	Host-Host	Host-Remote	Interconnect Links	International Trunks	International Submarine	National Submarine		
	Annualised Cost	199,765	199,765	265,643	2,589	518	418,191	5,207		
	GRC	1,200,519	1,200,519	1,596,427	15,560	3,112	3,437,500	42,803		
	Opex						120,313	182		
Fibre Transmission		Fibre and Joints	Host-Host	Host-Remote						
	Annualised Cost	89,189	22,297	66,892						
	GRC	658,709	164,677	494,032						
Access		Copper Cable	Copper Joints	Poles	Manholes	Manholes-Access	Manholes-Core	Manholes-Core-Host-Host	Manholes-Core-RSU-Host	DPs, Dropwire, NID
	Annualised Cost	579,032	3,101,194		482,711	449,055	33,655	8,414	25,241	829,762
	GRC	4,276,462	22,903,966	23,000	3,967,844	3,691,200	276,643	69,161	207,482	4,986,598
	Opex									
ISFC		Access	Access	G-ALL	G-ALL					Access
Duct		Duct	Duct-Access	Duct-Core	Duct-Core Host-Host	Duct-Core Host-Remote				
	Annualised Cost	5,877,212	5,467,445	409,767	102,442	307,325				
	GRC	48,310,234	44,941,980	3,368,253	842,063	2,526,190				

Scenario Volumes / Scenario Output / FAC Output / Cost Summary & Mapping / Other Costs / BU C

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Extract 6

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Capital Costs	Units	Equipment purchase price	Import duty see note 14	Freight see note 13	Installation labour	Planning	Total	Cost per pair	Total installation price
Distribution Points									
TERMINAL DT2 SCT 10 FS	210004	51958333	0	0	85	3			5
TERMINAL DT2 PMT 10 FS	210002	42.745833	0	0	85	3			4
TERMINAL DT2 SCT 15 FS	210012	59.716667	0	0	85	3			4
TERMINAL DT2 PMT 15 FS	210013	55.058333	0	0	85	3			4
TERMINAL DT2 SCT 25 AS	210006	75.266667	0	0	85	3			3
TERMINAL DT2 PMT 25 AS	210005	109.558333	0	0	85	4			4
Average cost SCT								4.06	10
Average cost PMT								4.11	10

Unit cost UG 103.69
 Unit cost Aerial 343.34
 Average 223.51 22310 4,986,598

Depreciation Calculations

Direct Capex

Cable	4,276,462
Poles	23,000
Joints	22,903,966
Manholes	3,967,844
DPs, Dropwire, NID	4,986,598

Annualised Capex

Asset	Life	Annualised Capex
Cable	15	579,032
Poles	20	2,798
Joints	15	3,101,194
Manholes	20	482,711
DPs, Drop	10	829,762

Access Costs / Core Fibre Costs / NGN Costs / International TX Costs / Contents / List of Services

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Extract 7

Microsoft Excel - CW Cayman fixed model v1.12 9-3-2006

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Assumptions (Costs) Contents

General Assumptions

4		Source	
5	£/USD	0.58	Spot Rates 25-11-2005
6	£/Ct\$	0.71	Spot Rates 25-11-2005
7	Ct\$/USD	0.83	Central Bank
9	WACC	13.5%	Ct&W Cayman
11	Planning cost as % of Capex	2%	Ct&W

Duct Unit Costs

Source: C&W Carrier Services - Chris Forrest/Mark Rankine

	Capital Costs	Equipment purchase price	Import duty	Capital costs Installation labour	Planning	Total	
18	Exclusive duct (ie, single bore)						
19	Duct - footway - un surfaced	Ct\$/km	2,100	25,400	550	28,050	Cayman
20	Duct - footway - concrete in situ	Ct\$/km	2,100	41,900	880	44,880	Cayman
21	Duct - carriageway (asphalt)	Ct\$/km	2,100	77,900	1,600	81,600	Cayman
35	Jointing box - footway - un surfaced	Ct\$	1,331	53		1,384	Cayman
36	Jointing box - footway - concrete in situ	Ct\$	1,331	53		1,384	Cayman
37	Jointing box - carriageway (asphalt)	Ct\$	1,331	149		1,480	Cayman
38	add'l Jointing box cost - (for Splice every 1000m)	Ct\$	1,331	581		1,912	Cayman

Access Network Assumptions

Source: C&W

	Capital Costs	Units	Equipment purchase price	Import duty see note 14	Freight see note 13	Installation labour	Planning	Total	
85	Copper (e.g. 100 pair, 500 pair, dropwire etc)								
86	Aerial								
87		1 each	53			73	3	128	Cayman
88		6 each	195			40	5	240	Cayman
89		25 pairs/km	1,600			2,047	75	3,801	Cayman

Cost Assumptions / Technical Assumptions / Duct Calculations / Access Calculations / Demand Assu

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Extract 8

Microsoft Excel - bfr-CW Cayman fixed model v1.14 10-3-2006 hypo

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Demand Calculations		Contents						
Conversion factor for capacity - annual minutes		22500						
Annual Demand by Service								
	Call conversation minutes (mins)	Successful calls (calls)	Occupancy minutes (Network Demand) (mins)	Total calls (successful + unsuccessful) (calls)	Lines - service demand	Lines - network demand	Capacity service demand	Cap
Convegance Services								
ADSL RETAIL	900,000	-	900,000	-	6,750	6,953	3,375	
ADSL WHOLESale	-	-	-	-	675	695	-	
CARDS	-	-	-	-	-	-	-	
DIAL UP INTERNET USAGE	7,247,504	246,375	7,281,110	305,505	675	695	1	
DIRECT CONNECT	21,674	-	21,674	-	50	52	25	
DOMESTIC DQ RETAIL	1,258,208	1,290,000	1,434,164	1,599,600	-	-	-	
DOMESTIC DQ WHOLESale	629,104	645,000	717,082	799,800	-	-	-	
DOMESTIC LEASED CIRCUITS RETAIL	4,882,410	-	4,882,410	-	400	412	200	
DOMESTIC LEASED CIRCUITS WHOLESale	803,700	-	803,700	-	140	144	35	
DOMESTIC TRANSIT	84,977,248	70,367,212	94,575,336	87,255,343	-	-	-	
EMERGENCY SERVICES RETAIL	1,075	1,075	1,222	1,333	-	-	-	
EMERGENCY SERVICES WHOLESale	538	538	611	667	-	-	-	
FIXED CALL TO C&W MOBILE	20,362,436	9,196,552	21,616,845	11,403,725	-	-	-	
FIXED CALL TO OTHER MOBILE	11,572,268	4,891,000	12,239,400	6,064,840	-	-	-	
FIXED INTERNATIONAL INCOMING	17,116,527	8,174,101	18,231,474	10,135,885	-	-	-	
FIXED INTERNATIONAL OUTGOING	21,346,751	4,562,500	21,969,076	5,657,500	-	-	-	
FIXED VOICEMAIL RETAIL	1,185,495	2,958,017	1,588,969	3,667,941	6,407	6,600	-	
INTERNATIONAL DQ RETAIL	258,000	258,000	293,191	319,920	-	-	-	
INTERNATIONAL DQ WHOLESale	129,000	129,000	146,596	159,960	-	-	-	
INTERNATIONAL FRAME RELAY RETAIL	315,855	-	315,855	-	44	45	7	
INTERNATIONAL FRAME RELAY WHOLESale	45,270	-	45,270	-	10	10	3	
INTERNATIONAL LEASED CIRCUITS RETAIL	157,500	-	157,500	-	17	18	4	
INTERNATIONAL LEASED CIRCUITS WHOLESale	-	-	-	-	-	-	-	
INTERNATIONAL PAYPHONE	492,750	98,550	506,192	122,202	-	-	-	
ISDN ACCESS RETAIL	-	-	-	-	-	-	-	
NATIONAL PAYPHONE	11,881	2,779	12,260	3,446	270	278	-	
OPERATOR ASSISTANCE	1,342,462	516,000	1,412,844	639,840	-	-	-	
PSTN ACCESS BUS	-	-	-	-	8,000	8,240	-	
PSTN ACCESS RES	-	-	-	-	13,500	13,905	-	
FIXED CALL to OLO	18,615,000	9,307,500	19,884,543	11,541,300	-	-	-	
PSTN TERMINATION	28,048,149	13,705,631	29,917,597	16,994,983	-	-	-	
NATIONAL CALL RETAIL	42,807,238	16,909,000	45,113,626	20,367,160	-	-	-	

Routing Factors Input / RF for TD / MG Analysis / Asset Lives / Demand Calculations / Data Capacity

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Extract 9